

Case study: Quick Check for Stalgast

Optimization of management processes and systems

Client

A manufacturer of gastronomic equipment and Furniture made of stainless steel. Equipment and cookware importer kitchenware. Since 1990, he has been supporting businesses gastronomic. The company has over 24,000 m² of warehouse space in Radom and Warsaw, and a modern factory in Radom. The average monthly number of SKUs is 8,000.



Goal

Effective development of the company through the efficient functioning of the organization. Preparing the company for changes in logistics; indicating priorities and directions of activities so that the company adapts the management system and efficiency to market challenges after the covid-19 pandemic.

Range

Implementation of a quick audit of Stalgast logistics experts in order to assess and recommend actions and priority changes along with their roadmap.

Results

- 13 recommended changes in areas such as personnel management, storage area, international distribution, WMS system.
- Warehouse logistics analysis allowing to draw rational conclusions
- Mapped activities that chronologize and queue process optimizations
- Analysis of development prospects in terms of warehouse automation and the warehousing process itself



ANALIZA ABC-H			
Grupa ABC	%	Liczba SKU SKUMULOW ANA	% SKUMULOW ANY
A	1,0%	301	1,0%
B	2,5%	1 052	3,5%
C	5,0%	2 555	8,5%
D	5,0%	4 059	13,5%
E	10,0%	7 065	23,5%
F	25,0%	14 581	48,5%
G	25,0%	22 097	73,5%
H	26,5%	30 064	100,0%

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