

Case study: Expert audit of warehouse logistics at the Glosel company

Preparation for the development of the organization

Client

Owner of TaniaKsiazka.pl online stores & Bee.pl. On the market since 2009. One of the largest e-commerce companies operating in north-eastern Poland. Warehouse area - 8,000 m². In 2021 - 2.7 MLN orders shipped.



Goal

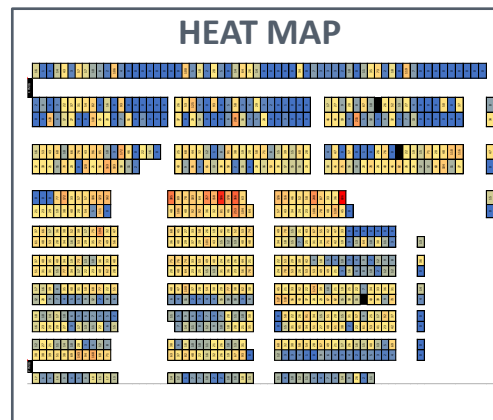
Conducting a quick expert audit of the current state of warehouse logistics in order to resolve issues of operational, tactical and strategic importance.

Scope

- Build a general business profile
- Listing possible scenarios for the development of logistics
- Expert assessment of currently functioning processes and technologies, both in terms of efficiency and quality, in accordance with the direction of goods flow in warehouses.
- Observation of internal communication, human resources structure, IT systems in the area of logistics

Result

- 19 proposals for optimization of activities in the area of delivery, unloading, picking, shipping and complaints - expected 20-30% increase in efficiency
- SWOT analysis of the warehouse expansion in the form of a mezzanine with a cost analysis
- Proposition and comparison of other available technologies, such as shuttle
- Recommendations for changing the management structure and outsourcing some of the services



Efficiently operating warehouse processes are a key element of e-commerce. The dynamic development of the company forces us to ensure the security of logistics operations and make strategic decisions that determine the scalability of this business.



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Wybrane z kategorii Kryminal



Wybrane z kategorii Książki dla dzieci



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